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P U B L I C S E R V I C E S

DON PPBS Issue Brief

OSD/External PPBS Reporting

What is the OSD/External PPBS Reporting Issue?

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- **Although there are ongoing changes being made to external reporting processes and supporting information systems, the process of reporting POM and Budget data to OSD and Congress is still marked by inefficiencies such as excessive reporting requirements and manual manipulation of data.**

What is the OSD/External PPBS Reporting Issue?

- **Examples**
  - POM data transmitted to OSD is not sufficiently automated and requires substantial manual interaction.
  - The work of over 100 analysts is required to build the data tables required as part of the OSD(PA&E) POM submission.
    - Much of the data already exists in WINPAT but is not in the OSD compliant format.
    - Other data requested is data of specialized nature that is not held in WINPAT, and in some cases not in any DON database, and must be supplied by subject matter experts throughout the department.
  - There is no single reliable source of Navy PPBS data for outside reporting.
  - DON POM and FYDP submission must be reported in a classified environment even though the great majority of information is truly unclassified.

Where Does Data Comparison Fit?

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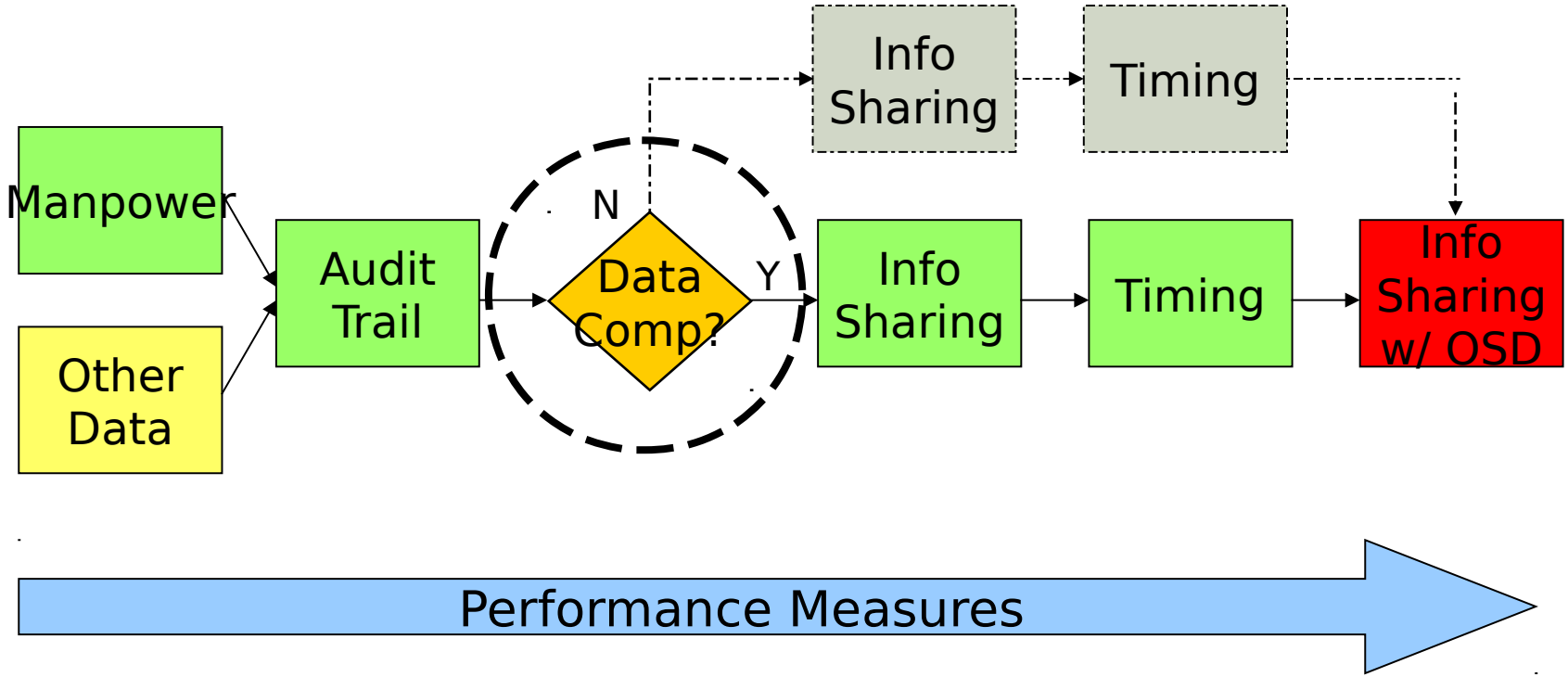
PPBS Issue Chain of Causation:



Where do Data Comparison Processes Break Down?

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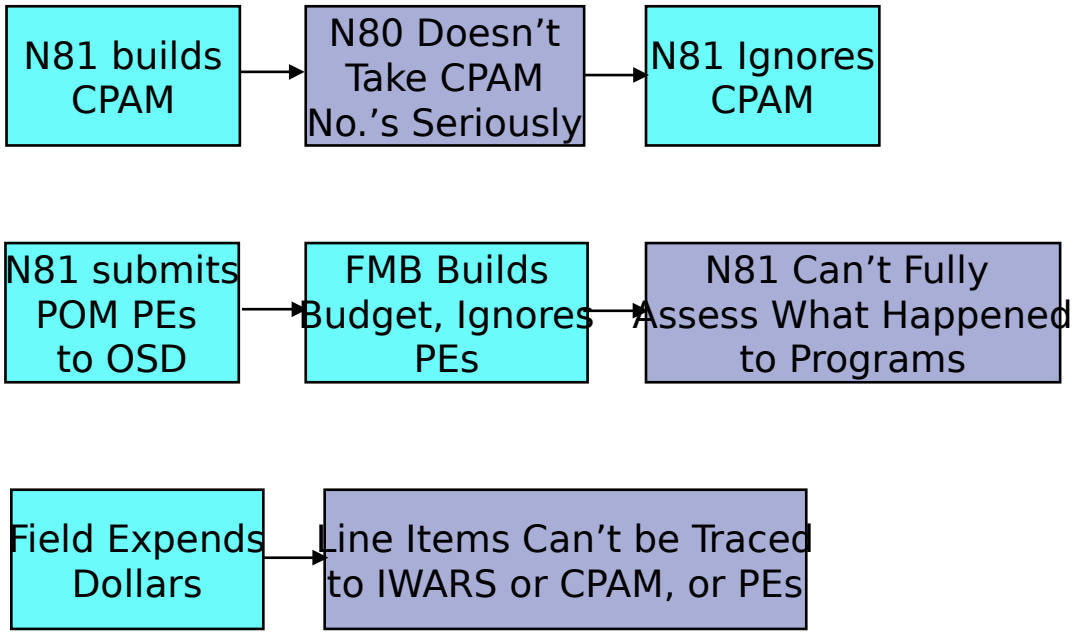
N81 builds CPAM
N80 Doesn't Take CPAM No.'s Seriously
N81 Ignores CPAM
N81 submits POM PEs to OSD
FMB Builds Budget, Ignores PEs
N81 Can't Fully Assess What Happened to Programs
Field Expends Dollars
Line Items Can't be Traced to IWARS or CPAM, or PEs

Potential Interview Questions

- Which data comparison problems have the highest impact on your business process?
- What initiatives have been attempted to fix data comparison problems? If none, then why?
- How do you work around these problems?
- Who are the stakeholders of this issue? Who stands to gain/lose from fixing it (maybe infer this, but don't ask directly)
- At what point in the process is this problem the most detrimental?
- Where can we find tangible examples of the effects of this problem?
- Will concurrent programming and budgeting affect this issue?
- Which data comparability issues have we missed (if any)?

Potential POCs

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- **See Roel's List**